

Rachel Hunter
Director General Department of Premiers and Cabinet
Queensland

Dear Rachel

Resignation from Director General Queensland Health

It has been a privilege to be the leader of Queensland Health for the last 18 months and I am proud to have delivered the following outcomes during my time as the Director General of Queensland Health:

- The Hospitals and Health Plan. The largest health infrastructure program Queensland Government has undertaken. More than \$5Bn of this program is now tendered and construction has commenced or is about to across 13 sites. With the remainder of the program on track to be tendered by August 2023, 12 months from the commencement of our program.
- The building rural and remote health program (BRRP) which is addressing the critical replacement of our rural and remote facilities but also addressing the key issue raised by our remote staff regarding housing. Our housing program will deliver 110 units over the next 3 years and the BRRP will replace 25 regional facilities over the next 5 years.
- Our combined capital budget for the first time in the past ten years is all committed and spent. This has been achieved through program delivery and not on price.
- The completion of the business case for change for Queensland Health. This has seen the refresh of the executive leadership and the inclusion of 4 practicing clinicians on the executive team.
- This change has included a resetting of the relationship both within the department and the HHSs. The collegiate and collaborative relationships are strong and committed to tackling the issues of the system.
- The Service Level Agreements between the department and Hospital & Health Services has been modernised to reflect the collaborative nature of the system. This has resulted in shared commitment across all boundaries to the system goals and performance requirements.
- The Commonwealth data on the state and territory health systems show Queensland performing in the top quartile of all significant metrics.
 - o 2nd on Median Wait time to be seen in ED
 - o 2nd on proportion of patients seen within clinically recommended timeframes
 - o 3rd NEAT patient episode completed within 4 hours
 - o 2nd NEAT inpatient admission completed within 4 hours
 - o 1st with lowest percentage proportion of outpatients past 365 days
 - o 1st growth of public hospital admissions
 - o 1st Average length of stay in hospital
 - o 1st Average cost per public health admission
 - o 1st Elective surgery patients treated in time.
- Development of 'Health Q32' a vision for Queensland's health system that is underpinned by 7 strategic plans in the areas of Research, Reform, Health Services, Workforce, Health Equity, Safety & Quality and Public Policy.
- I have delivered two state budgets supported by the governments record investment in health.
- Successfully stewarded two financial years and kept Queensland Health in surplus.

It is with sadness that I wish to inform you that I intend to resign effective Monday the 26th of June 2023 with a finishing date of 23rd July 2023. This will allow the completion of the 23/24 Service Agreements with all our Hospital and Health Services and the departmental divisional budgets.

Yours sincerely,

Irrelevant

Shaun Drummond
22/6/2023

Irrelevant

From: Leadership Board
Sent: Tuesday, 27 June 2023 3:13 PM
To: @Leadership Board
Subject: FW: C-ECTF-23/6665 - Correspondence from Mr Shaun Drummond, Director-General, Queensland Health
Attachments: DG LTR to Queensland Government Leadership Board.pdf

Dear Leadership Board

Please see attached letter from Shaun Drummond, Director-General, Queensland Health for your information.

Kind regards
Alice



Alice Hannay
Executive Officer
Office of the Director-General
Department of the Premier and Cabinet

Part time | Monday to Thursday
P 3003 9392 E alice.hannay@premiers.qld.gov.au
Level 40, 1 William Street, Brisbane QLD 4000
PO Box 15185, City East, QLD 4002

From: DG correspondence <DG_Correspondence@health.qld.gov.au>
Sent: Monday, June 26, 2023 3:37 PM
To: Leadership Board <leadership.board@premiers.qld.gov.au>
Subject: C-ECTF-23/6665 - Correspondence from Mr Shaun Drummond, Director-General, Queensland Health

Good afternoon Secretariat

Please see attached correspondence from Mr Shaun Drummond, Director-General, Queensland Health, for your attention.

Please ensure this goes out to all Director-Generals and key DPC stakeholders.

Kind Regards



Ministerial & Executive Services Unit, Office of the
Director-General | Queensland Health

E DG_Correspondence@health.qld.gov.au

W health.qld.gov.au

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Enquiries to: Dr Heidi Carroll
Acting Executive Director
Communicable Diseases
Branch
Telephone: 3228 9754
Our ref: C-ECTF-23/6665

Queensland Health

Email: Leadership.Board@premiers.qld.gov.au

Dear Sir/Madam

I write to advise the Queensland Health COVID-19 community traffic light system for reporting on the risk status of COVID-19 has ceased as of 23 June 2023. This follows advice from the Director-General, World Health Organization, that COVID-19 no longer constitutes a public health emergency of international concern.

COVID-19 remains a serious disease that continues to require vigilant monitoring. However, monitoring COVID-19 infections will now be part of a broader surveillance strategy for respiratory pathogens of public health significance, including influenza and respiratory syncytial virus.

Queensland Health will continue to advise the public and health sector about any increased risk to public health from communicable diseases, including COVID-19. This may include communications for the public and the health sector on preventing and managing acute respiratory infections. The publication of protocols and guidelines for the management of acute respiratory infections, including COVID-19, in healthcare settings will continue to be available.

The key public health messages on preventing acute respiratory infections remain:

- get vaccinated, if eligible;
- clean your hands regularly;
- stay at home if you are sick; and
- cover your cough or sneeze to protect others.

Please be assured that Queensland Health will continue to support all our stakeholders with up-to-date information on the management of respiratory pathogens, including COVID-19.

Yours sincerely

Irrelevant

Shaun Drummond
Director-General
26 / 06 / 2023

Irrelevant

From: Trish Nielsen <Trish.Nielsen@health.qld.gov.au>
Sent: Monday, 3 July 2023 5:00 PM
To: Rachel Hunter; David Mackie; Mike Kaiser (DSDILGP); Michael De'Ath; Paul Martyn (EPW); Katarina Carroll (QPS); Paul Stewart (Corrections); Greg Leach (QFES); Andrew Hopper (DTIS); Clare O'Connor (CHDE); Mark Cridland (Housing); Bob Gee (DESBT); Chris Sarra (DAF); Linda Dobe (RDMW); Deidre Mulkerin (CYJMA); Warwick Agnew (Resources); Jamie Merrick (DES); Michael Carey; Filly Morgan; Sharon Schimming (QED); Jasmina Joldic (Justice); sally.stannard@translink.com.au; Graham Fraine
Cc: Fiona Toogood; Monique DeBrueys; Larin Bligh (DSDILGP); Taryn Boyer (DSDILGP); tracey.schneider@coordinatorgeneral.qld.gov.au; Diane Bryant (Treasury); Lisa Pennisi (QED); Mandy L. Bird (TMR); Donna C. Barateta (TMR); Shannon Hennessey (EPW); Renee Gallagher (Justice); Kerri Smith (QPS); Leah Serdiuk (Correction Services); Diane Aubrey (DTIS); Sara Turner (CHDE); Maryanne Munro (Housing); callum.melican@desbt.qld.gov.au; Natasha Sagner (DAF); Kate Ryan (RDMW); Marilyn Buswell (RDMW); Bernadette McCagh (Resources); Director General (DES); Theresa Faulkner; Sharlene Larsen; Kerri Allan; Margaret Nugent (QED); Lisa Minchington (CHDE); Tameka Clarke (CYJMA)
Subject: Leave and relief arrangements : Shaun Drummond, Director-General Queensland Health

Hello everyone

Please be advised of Shaun Drummond's upcoming leave arrangements as follows:

CTPI - s.47(3)(b)

Dr David Rosengren will be acting DG during these periods and is contactable on:

E: David.Rosengren@health.qld.gov.au

M: Irrelevant

Kind regards

Trish



Trish Nielsen
Senior Executive Officer to
Shaun Drummond
Director-General Queensland Health
Office of the Director -General | Queensland Health

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From: Emma Kinnane
Sent: Tuesday, 11 July 2023 8:30 AM
To: Narelle Haling
Subject: Shaun Drummond

Follow Up Flag: Follow up
Flag Status: Completed

Hi Narelle

Shaun was more than happy for you to call him, his mobile is Irrelevant

Thank you



Emma Kinnane
A/Executive Director
Office of the Director-General
Department of the Premier and Cabinet

M Irrelevant

Emma.kinnane@premiers.qld.gov.au
1 William Street, Brisbane QLD 4000



Irrelevant

From: DG correspondence <DG_Correspondence@health.qld.gov.au>
Sent: Thursday, 13 July 2023 1:51 PM
To: The Premier
Subject: ALLOCATE IGR - C-ECTF-23/7021 - Correspondence from Shaun Drummond, Director-General, Queensland Health
Attachments: DG LTR - Response to Rachel Hunter - Premiers.pdf

Good Afternoon

Please see attached correspondence from Shaun Drummond, Director-General, Queensland Health, for your attention.

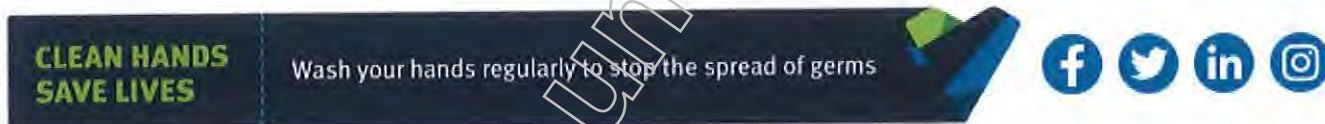
Should you have any questions in relation to this advice, please contact Ms Rebecca McTernan, Senior Director, Funding Strategy and Intergovernmental Policy, Strategy Policy and Reform Division, on telephone 3708 5620.

Kind Regards



Ministerial & Executive Services Unit, Office of the
 Director-General | Queensland Health

E DG_Correspondence@health.qld.gov.au
 W health.qld.gov.au



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Enquiries to: Rebecca McTernan
Senior Director,
Funding Strategy &
Intergovernmental Policy Branch
Telephone: 3708 5620
Our ref: C-ECTF-23/7021
Your ref: 1GR/RL-TF12318060- D0C123111154

Queensland Health

Ms Rachel Hunter
Director-General
Department of the Premier and Cabinet
PO Box 15185
CITY EAST QLD 4002

Email: dpc@premiers.qld.gov.au

Dear Ms Hunter

Thank you for your letter dated 9 June 2023, regarding Queensland Health supporting the Department of the Premier and Cabinet's contribution to the First Secretaries Group development of a plan for long-term health reform.

I am pleased to advise that Ms Jane Virag, Director, Funding Strategy and Intergovernmental Policy, Strategy, Policy and Reform Division, will be joining the Queensland project team as Queensland Health's representative in the Intergovernmental Relations team within The Cabinet Office, Department of the Premier and Cabinet, until December 2023.

Ms Virag has significant experience in health systems and funding and intergovernmental policy across a number of jurisdictions and is well placed to make a positive contribution to the team.

I look forward to our agencies collaborating on this important work.

Should your officers require further information, the Department of Health's contact is Ms Rebecca McTernan, Senior Director, Funding Strategy and Intergovernmental Policy, Strategy Policy and Reform Division, on telephone 3708 5620.

Yours sincerely

Irrelevant

Shaun Drummond
Director-General
13/07/2023

From: Clare O'Connor <Clare.OConnor@chde.qld.gov.au>
Sent: Friday, 21 July 2023 12:20 PM
To: Rachel Hunter
Cc: Paul J. ODriscoll (CHDE); Emma Kinnane
Subject: URGENT and confidential

Dear Rachel

Updates are needed to the Government Champions program to quickly assign Directors-General following the MoG and other changes in DG appointments.

Background

- The way it currently works is that the ATSIP Minister would write to the Premier seeking approval of both Ministerial Champion and Government Champion allocations to communities. There have been delays in getting these approvals and communities and agencies are seeking information.
- Minister Crawford wrote to the Premier on 19 April 2023 seeking approval for three new Government Champions (Kowanyama – Mark Cridland; Shaun Drummond – Mornington Island; Andrew Hopper – Palm Island). No response yet.
- Since then the MoG has caused a number of other changes required to the Government Champion allocations. This has also resulted in the DG, DTATSIPCA providing an interim Government Champion response for 7 communities (Kowanyama, Mornington Island, Napranum, Northern Peninsula Area, Palm Island, Pormpuraaw, Woorabinda and Cherbourg).

I would like to propose a new approval process for Government Champions for now and into the future:

Proposed new approach

- Premier would continue approving Ministerial Champion allocations. Ministerial Champions stay with their current communities to preserve the relationships.
- DG, DPC to approve Government Champion allocations (consulting with the Premier as required).
- Acting DGs (backfill or otherwise) would stay with the community the DG position is allocated to (i.e. no new approvals required once DG, DPC appoints the DG of that agency to a community – if other people are appointed we slot them in).
- Associate DGs to support their agency DGs in working with the allocated community (and can substitute for DGs when appropriate).
- Police Commissioner to remain as a Government Champion for all communities.
- DG, TATSIPCA, to also be appointed as a Government Champion for all communities.

If the new approach is supported, I also recommend the following Government Champions allocations for your approval. (NB – we have not consulted with all DGs proposed for allocation to new communities but can do so if new approach approved.)

Community	Ministerial Champions	Government Champions
		<i>Proposed new allocations highlighted in yellow</i>
All communities	Premier Minister Enoch	Katarina Carroll DG, DTATSIPCA (will support all Champions)
Aurukun	Minister Farmer Assisted by Bart Mellish MP	Rachel Hunter Peter Mackay (formerly Rob Setter)

Cherbourg	Minister Linard <i>Assisted by Julieanne Gilbert MP</i>	David Mackie (formerly Clare O'Connor)
Coen	Treasurer Dick Michael Healey	Greg Leach
Doomadgee	Minister Crawford	Bob Gee
Hope Vale	Minister de Brenni	Mike Kaiser
Kowanyama	Minister Ryan	Mark Cridland (formerly DG, ATSIP - interim)
Lockhart River	Minister Bailey	Warwick Agnew
Mapoon	Minister Furner	Paul Martyn
Mornington Island	Minister Scanlon <i>Assisted by Lance McCallum MP</i>	Michael Walsh (formerly Shaun Drummond - interim)
Mossman Gorge	Minister D'Ath	Jasmina Joldic (formerly David Mackie)
Napranum	Minister Grace <i>Assisted by Nikki Boyd MP</i>	Chris Sarra (formerly Mary-Anne Curtis)
Northern Peninsula Area	Minister Butcher	Linda Dobe (formerly Graham Fraine)
Palm Island	Minister Stewart <i>Assisted by Charis Mullen MP</i>	Andrew Hopper (formerly DG, ATSIP - interim)
Pormpuraaw	Deputy Premier <i>Assisted by Bruce Saunders MP</i>	Maryann Kelly (formerly Leon Allen)
Torres Strait	Minister Fentiman	Deidre Mulkerin
Woorabinda	Brittany Lauga MP	Sally Stannard (formerly Neil Scales)
Wujal Wujal	Minister Enoch	Jamie Merrick
Yarrabah	Minister Hinchliffe	Michael De'Ath

Rachel, could you please confirm that you are supportive of the approach? And the allocations?

Much appreciated

Thanks
Clare

Clare O'Connor PSM
Director-General
Department of Treaty,
Aboriginal and Torres Strait Islander Partnerships,
Communities and the Arts

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Thank you.

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